Welcoming Remarks at DEFSMAC Dedication Ceremony 7 April 1998 by DIR DEFSMAC, Chary Izquierdo

Welcome to our Dedication Ceremony. On behalf of the men and women of DEFSMAC, Thank you for joining us as we celebrate the legacy of Charlie Tevis, our founding father and first director, and as we dedicate our new facility - and our service - to his memory.

-Let me start by introducing Charlie's family who have flown in from California and Ohio to be with us today: Charlie's wife, Mrs. Ruth Tevis, who has been a sheer delight for me to talk to, and so patient with me as we put this affair together (I just learned she was a codebreaker herself so she understands our business), her sister & brother-in-law, Mrs. Susan & Mr. Lee Jacobs, Charlie's & Ruth's sons, Jeffrey & Gregory Tevis, and their grandchildren, Mark & Kimberly. We are also very pleased that Ms. Ann Caracristi, former Deputy Director of NSA, and the hororable Art Money, who is awaiting confirmation as Assistant Secretary of Defense for C3I, could join us. Thank you both for making the time. Also joining us today is the Honorable Bob Herman, former Assistant Secretary of the Air Force for Acquisition and former Director of NRO.

For those of you that don't know me, I'm Chary Izquierdo, the eleventh Director of DEFSMAC, and I can't tell you how thrilled I am to follow in Charlie's footsteps, to be one in a line of stewards charged with carrying out DEFSMAC's mission exactly as Charlie planned. There are I think at least 5 other stewards here 5 former DEFSMAC directors. Raise your hands! They will confirm for you that the primary order a new DEFSMAC director is given is "Don't mess it up!"

Charlie's vision is our reality today & our inspiration for tomorrow.

(Early on, he saw our nation's need to coordinate multiple intelligence missions on missile and space activity. He also saw the fix was to create a joint NSA/DIA center to do it and he helped craft the DEFSMAC charter. Our charter, signed in 1964 by then Secretary of Defense Robert McNamara, is unchanged, and as effective in today's threat environment of rogue nations, as it was in the cold war days of the evil empire. Today, over analysts, engineers, mathematicians & linguists work in DEFSMAC operating & supporting, a 24 hour watch & delivering near real-time & in-depth, all-source, intelligence to almost 200 customers. (DEFSMAC is respected in the community as the premier missile and space intelligence producer.) Our people/enjoy a long lasting camaraderie evidenced by the many retired DEFSMAC employees who have joined us here today. What a neat place to work!

Our dedication ceremony allows us to pause and reflect how fortunate for America that we were blessed with the creativity, enthusiasm, patriotism and vision of Charlie Tevis. What a wonderful role model we have in him. Again, on behalf of the men and women of DEFSMAC, I pledge that we will strive to emulate Charlie Tevis and be worthy of his name.

In a moment will give the invocation. After lunch, both of my bosses, the Directors of DIA and NSA, will address you. Then, we will unveil the plaque that will hang outside our door, & we will present a replica of it to Mrs. Tevis so she will have a reminder of how much we, too, treasure Charlie's memory. That will conclude the formal ceremony. We will then invite the official party & our external guests only please to join us as we give Mrs. Tevis an unclassified tour of our new facility. Our tight quarters preclude us from including everyone at once but we'll be happy to host our internal guests at any other time. Thank you! Enjoy your lunch!