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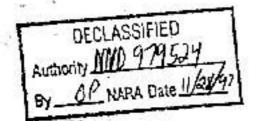
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THE MANAGEMENT AND
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WITH THE SOVIET UNION(TS)

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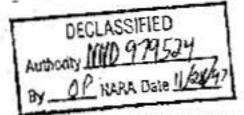
prepared by

The Staff of the

Net Evaluation Subcommittee

of the

National Security Council



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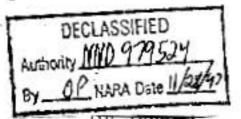
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THE MANAGEMENT AND TERMINATION OF WAR

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																	Page No
				1	TH	E P	ROI	ßL,	EM								
I.	Int	rodu	et10	n.							•			٠	•	•	1
II.	An	Analy	rs 1 8	of	Wa	ar.				1			٠	,		•	3
	A.	Inte	Ini	nti	ner	nta	l N	a	tic	n-	K:	111	111	ıg			4
		Atta	ick.	•	•		•	•	*	•	•	•	•		•	•	
	B.	War Pre-	In1	ia:	te e S	l b	y a ike		US •	D:		ri	Lm1	in:	ate	•	14
	c.	War	Inv	olv:	in	g E	sca	1:	ati	loi	1.						21
			War	in	E	ıro	рe	٠	•	•	٠		٠		٠	٠	21
			War	1n	tl	ne :	Far	. 1	Eas	t			•				28
	D.	Summ	nary								•		•		•		32
III.		Mana ectiv															35
	Α.		tica ge-Sc														37
	В.		tica lat:														43
	C.		tica												٠	•	47
IV.		Mana Poli															49
	Α.	Comm Pres	iand ider	and at1	d (Con Le	tro vel	1	at	; t	he •		٠		•	•	49
	В.	Tare	getin	ıg					•		٠						54
	c.	Fore	es :	or ion	Ma	na f	gen Wa.r	iei	nt	aı	nd •		٠				61
ν.	Con	clusi															67
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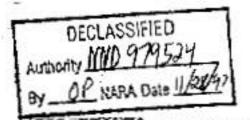
THE PROBLEM

The Net Evaluation Subcommittee Staff, by direction of the Chairman of the NESC, was to examine and report on the problems inherent in the concept of management and termination of war. The terms of reference given to the NESC were as follows:

It is U.S. policy to develop a capability so that, in the event of war with the USSR, military force can be used in a discriminating manner, to bring about a cessation on terms acceptable to the United States, to deter Soviet anti-population attacks on the USA and its allies, and to avoid unnecessary damage in enemy countries. Terms for cessation could be both political and military. The U.S. war aim would not be 'unconditional destruction.' The conduct and termination of war should be responsive both to the circumstances of initiation and to post-war security and political objectives.

There would consequently be basic policy decisions to be taken during the course of the war and during the transition to truce and settlement. These decisions would have to be taken on the basis of information then available, possibly in communication with enemy and allied commanders or political leaders.

Detailed plans for the coordination of military force with war objectives and negotiations appear neither feasible nor desirable. Detailed planning can help to assure that military forces, information and communications, operational plans, decision procedures, and possibly enemy expectations, are adapted to this concept of war conduct. The ways in which this concept might be carried out should be expected to vary over time. The following planning tasks are essential to this concept.



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- The possible stopping points in war with the USSR.
- The information and communications that would be available, and that can be developed, to support this concept.
- Criteria for targeting.
- 4. The forces best suited for the terminal stage of war, for secure policing of a truce, and for post-war security and support of war aims.
- Decision and negotiation in war. 1/

The terms of reference were developed by an interagency panel headed by Mr. Walt W. Rostow, Counselor and Chairman, Policy Planning Council, Department of State, and were based on the report of an interdepartmental group under Mr. Thomas C. Schelling which examined certain long-range aspects of politico-military planning.

The full terms of reference are appended to the report, see p. 73.

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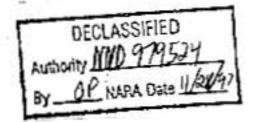
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I. INTRODUCTION

Military planning for general nuclear war has focused on the application of bomber and missile delivered nuclear weapons to targets in the Sino-Soviet Bloc. The prime concern has been to insure that even under the worst circumstances of a Soviet initiated nation-killing attack, US forces would be able to deal an even heavier retaliatory blow to the USSR. Within the limits set by this requirement, certain attack options have been developed to provide some flexibility in the execution of strategic force strikes. In addition, war plans to govern the commitment of conventional or tactical nuclear forces in contingent situations have been prepared. Less attention has been directed to the means of limiting and terminating war under conditions favorable to the US. These are the problem areas which have been brought to the fore by the concept of controlled response in nuclear war.

This study is intended to direct attention to those elements relating to nuclear war which would appear to warrant an increased planning effort, and to recommend the manner in which this planning might best be accomplished. The study is focused on four subjects: (a) the interaction between intra-war events and national objectives, and their probable effect on the bases for negotiation to end a war; (b) the relationships between targeting and war objectives; (c) the special requirements for military forces imposed by the possibility of successive nuclear strikes, intra-war deterrence, and policing of a cease-fire or an armistice; and (d) the complexities of decision-making at the Presidential level.

To provide a war environment for analysis, three proto-type wars between the US and the USSR were developed--(1) a massive all-out nuclear exchange, (2) a nuclear exchange initiated by a discriminate US pre-emptive attack, and (3) a war begun with conventional weapons which escalated to a limited intercontinental exchange.



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The initiation of war by massive intercontinental exchange, not preceded by other forms of warfare, was included to present the worst case which the US would have to face. The discriminate pre-emptive attack permitted an evaluation, especially of the formulation of decisions as to subsequent actions and how pressures could be brought to bear on the Soviet Union to cause it to limit its actions. In the escalation scenario, the analysis focused on the several critical decision points that could emerge at varying levels of war intensity.

The events described in these stylized wars have provided points of departure for an examination of situations during and at the end of a war which might require special political or military actions, command decisions and the exercise of control at the national level relative to war management and termination, and potential bases for political negotiation during and at the close of the war.